School Finance Governance

Monitoring against the Key Priorities and Self-Evaluation
(Schools Financial Value Standard)



One of the core roles of school governance is



Ensuring the sound, proper and effective use of the school's financial resources

Maintained Schools Governance Guide (March 24)

Maintaining effective financial management

Academy Trust Governance Guide (March 24)

Financial performance of the school

- Schools / trusts must be able to evidence to their stakeholders and to the regulators - that they are spending their funds and deploying their resources to achieve the best possible outcomes for the children, and that they are achieving value for money.
- Every school has a delegated budget, to cover staff costs, running costs, maintenance and equipment.

Managing this budget is the Governing Board's* responsibility.

*Academies – check your trust's scheme of delegation

The GB's core role in respect of finance

- It is strongly recommended (for maintained schools) / mandatory (for academy trusts) that the governing board has a finance committee (can be called something else).
- This committee must have clear Terms of Reference
- A statutory annual self-evaluation is required from both maintained schools and from academy trusts, these are:
- the <u>Schools financial value standard</u> (SFVS) for maintained schools; and
- the <u>School resource management self-assessment checklist</u> for academy trusts.

Breaking it down - the core role includes

- Budget planning which must be aligned with the key priorities as set out in the school development plan.
- Strategic planning for any significant changes eg if there are rising or falling pupil numbers.
- Monitoring the year-to-date figures against the budget plan;
 and using the year-end forecast to inform forward planning.
- Assessing & approving certain levels of expenditure in line with the GB's delegated financial authority levels.
- Evaluating the effectiveness of spending decisions.
- Ensuring effective internal financial control and risk management.
- Oversight of capital expenditure & projects

The school's total revenue income

- The School's Budget Share for pupils aged 3-16
 - Allocated by the local authority to each school (via formulae)
 - Separate funding formula for 16-19 funding

Other government grants

Allocated to support specific initiatives and strategies e.g. Pupil
Premium Grant, Early Years Pupil Premium, Service Pupil Premium, PE & Sport Premium, UIFSM etc

For 24-25: Teachers' pay additional grant (TPAG), Teachers' Pension employer contribution grant (TPECG) & Core school budget grant (CSBG)

Self-generated income

Eg from letting premises, wrap-around care and breakfast clubs, donations from charities, obtaining grants for specific projects, maybe parental voluntary contributions, PTA fundraising...

School funding and pupil numbers

For primary and secondary - the October census data drives the budget allocation for the next financial year.

Headcount of children (NOR @ school census)

Amount £ per child

Additional factors (as per the formula)

Budget Share Total

+ t of pupil-premium-eligible child

Headcount of pupil-premium-eligible children Headcount of service-premium-eligible children

Amounts £ per child

Total revenue income breakdown (an example)

Self-generated income

Other grants and funding

Pupil Premium Grant

16-19 funding (national formula)

Budget share
Dedicated Schools Grant
(includes the school's SEND
notional budget)

Budget Planning

					INPUT DATA IN	YELLOV	Prior Yes	r (actual)	Projected yr end Current Proje	cted Vary 2	Year 3	Notes (reassumptions and changes between years)
					3 COLOURED CEL	LS ONLY.	2022/23	2023/24	Budget Outt 2024/25	2025/26	2026/27	notes (reassampeons and changes between years)
	Dauge Composition Control of Company Composition				5 NOR - Main Schoo	l (Oct 21/22/23/24	420	420	420	421	422	[comments on significant changes]
	EXPENDITURE	1				/ 6th Form		1				[comments on significant changes]
R Ref		4								200		
	Employee Costs	Account	Cat	2023/24	2024/25		1,637,340	1,761,040	1,821,825	1,825,825	1,826,160	23/24 onwards does not include rates funding.
E01	Teaching Staff	Code	Code	ACTUAL (£)	BUDGET (£)	ding (2yrs, 3&4 yrs) Unit Place Funding Pension Grants	78,399					Up to 20/21 only. Special Schla and Nurseries up to 22/23 only, Special schla up to 2
	Teachers - Basic pay	AA1	1000	682,719	710,049	Grant 22/23, 23/24	46,557	49,322	0	0 0	0	Up to 22/23 only. Nurseries up to 23/24 only
	Teachers - Overtime	AA2	1000			24/25 (Teachers P	0	52,360 54,000	0	0 0	0	Up to 23/24 only. Up to 24/25 only.
	Teachers - Other	AA3	1000	3,119		on Grant s Annex 2 HN Fund	0	45. 9				Post 16 only. Special Schools only.
	Teachers - National Insurance	AA7	1000	74,715	82,006	ay & Pension Fund or Sixth Form	0					Special Schools only. Sixth Form only
	Teachers - Superannuation	AA9	1000	156,237	168,139	o-Up Funding	39,000	49,000	62,000	62,000	62,000	Sixth Form only
	Teaching Staff Total	6		916.790	360, 194	ent Grants	31,000	38,000	52,000	52,000	52,000	
E02	Supply Staff					ery Premium	1,700	2,000	900		0	Up to Aug 2024 only.
	Supply Teachers - Basic Pay	AA1	1001	16,343	3,487	Hed Tutoring Sports Grant	1,600 19,000	(1,600)	0	0	21,000	Up to Aug 2024 only.
	Supply Teachers - Other	AA3	1001				49,000	21,000 55,000	21,000 57,000	21,000 57,000	57,000	
	Supply Teachers - National Insurance	AA7	1001	1,340	186	historic	1,000	1,000	1,000	0 0	1,000	
	Supply Teachers - Superannuation	AA9	1001	3,870	5 55	g ome	1,904,596	2,081,122	2,015,725	0 2,018,825	2,019,160	
	Teacher Supply Basic - Specific Grant	AA1	1053				8,000	33,000	33,000	33,000	33,000	
	Teacher Supply Other - Specific Grant	AA3	1053			ices	10,000	20,000	21,000	21,000	21,000	
	Teacher Supply National Insurance - Specific Grant	AA7	1053			Visits, etc		5,000	24,000	24,000	24,000	
	Teacher Supply Superannuation - Specific Grant	AA9	1053			ary Funds	7,000	3,000	10,000	3,000		
	Grant Funded Teachers - Basic Pay	AA1	1059			ed Income ncome ("TR	25,000	61,000 2,142,122	88,000 2,103,725	0 81,000 0 2,039,825	78,000 2,097,160	
	Grant Funded Teachers - Other	AA3	1059	*	7	medille (111	1,323,536	2,142,122	2,103,723	0 2,033,825	2,031,160	
	Grant Funded Teachers - National insurance	AA7	1059				895,762	916,790	990,194	1,053,911	1,060,559	
	Grant Funded Teachers - Superannuation	AA9	1059				26,053 407,705	21,553 450,238	4,418 480,491	493,786	465,000	
	Supply Staff total	nnu	1033	21.553	4.418	Dierical Staff	27,762	28,278 102,368	29,492	29,798	30,108	
E03	Education Support Staff			2,	4,40		96,493 61,684	63,057	107,433 57,334	110,979 58,294	114,531 58,910	
LUJ	Language Assistant - Basic Pay	AA1	1002	4,568	4.093	Costs	20,254 1,535,713	28,917 1,611,201	28,978 1,699,066	35,737 0 1,782,505	27,873 1,756,981	
	Language Assistant - Other	AA3	1002	4,500	4,000	Costs (not E16 & E17	87,736	91,569	120,000	120,000	120,000	
	Language Assistant - National Insurance	AA7	1002				19,924 19,924	22,343	26,000	28,000	30,000	22/23 Change in Rates - schools no longer receive funding or cost except for Nurs
	Language Assistant - Superannuation	AA8	1002			s not ICT	23,200 18,127	49,035 32,003	63,000 28,663	63,000 27,511	63,000 27,856	
	Education Support Staff - Basic Pay	AA1	1003	4,734	4.923	Services	21,172 10,461	18,802 13,298	20,000 13,000	20,000 13,000	20,000	
	1.00	AA3	1003	4,134	4,323		45,313	70,517	75,000	75,000	75,000	
	Education Support Staff - Other					aching Staff - curriculum	12,074	248 17,340	2,000 17,000	17,000	17,000	
	Education Support Staff - National Insurance	AA7	1003	1 401	1 452	; - other	34,090	30,342	32,000	32,000	32,000	
, ,						ion to Capital	100,000	30,000				
	Budget Plan 2024-25	Gover	nors s	sign off	Budget Ass		392,021	436,097	396,663	0 395,511		
					71 Total Expendi	iture	1,927,734	2,047,298	2,095,729	0 2,178,016	2,154,837	
					73 Surplus / (Def							
					74 Surplus/(Deficit) b/f	from Prior Year	56,000	57,862 94.824	152,686 15 7 996	52,686 152,686	74,495	

The governing board is responsible for producing and ratifying the budget plan and an updated 3-year plan

Budget Planning

There should be a clear link in the budget to the key educational priorities of the school.

For example, how might this impact on

- staffing budget lines?
- staff training costs?
- educational resources budget lines?

Further training on budget planning will take place in March 2025

Forward planning

Projected pupil numbers and characteristics

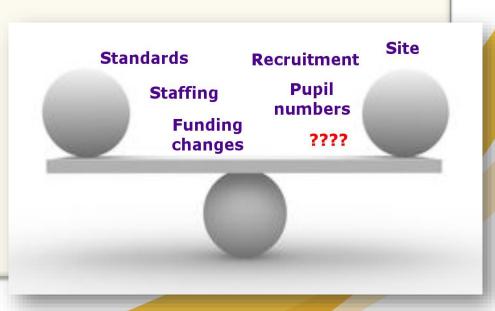
Staffing to meet key priorities (ICFP)

Long term commitments

Upcoming projects

The School's Vision

The three year budget plan needs to be updated regularly.



Monitoring the year-to-date figures

	$ \cdot \times \checkmark f_x \lor $									
Α	В	С	D	E		G	Н	1	J	K
	T MONTHLY MONITORING & FORECASTING	REPORT			SUMMARY OF NUMBER ON ROLL		0 : 22			
DECEMBER			F##5			ct-22	Oct-23	Oct-24		
SCHOOL	Appletree Primary	Cost Centre	F**B		NOR Main School	195	185	179		
					NOR Nursery	0	0	0		
					NOR Resource Unit	0	0	0		
		24/25					24/25			
CHIMANAAD	Y POSITION	BUDGET PLAN					PROJECTED			
SUIVIIVIAK	TPOSITION	(£)					OUTTURN (£)			
	JS/(DEFICIT) B/F	59,000	11				59,000			
0		33,000				-	33,300			
1 Grant Funding		897,459					920,490	23,031		
2 Self-Generate	1	86,564					108,169	21,605		
TOTAL REVEN		984,023					1,028,659			
4										
5 Staffing Costs		(719,465)					(755,428)	(35,963)		
Non-Staffing (Costs	(242,196)					(260,208)	(18,012)		
7 TOTAL EXPEN	DITURE	(961,661)					(1,015,636)			
8										
9 IN-YEAR BALA	NCE (TRI less Expenditure)	22,362					13,023	(9,339)		
O										
1 24/25 SURPL	JS/ <mark>(DEFICIT)</mark> C/F	81,362					72,023			
2										
3										
4										
EXPENDIT	URE									
6		24/25	DECEMBER	9 mths			24/25	Variance:		
CFR REF		BUDGET PLAN	YTD (from CFR	75.00%	Notes (spend over/under expected %)		PROJECTED	More/(less) than	N	V lanual
7		(£)	report) (£)				OUTTURN (£)	budget (£)		Adjs
B E01	Total Teaching Staff	451,873	361,865		Staff changes Aug-Sept 24. Budget plan 5% pay awa		465,012	13,139		
E02	Total Supply Staff	7,984	5,500		Additional planned supply for absence (see supply insuran		9,000	1,016		
E03	Total Educational Support Staff	154,583	127,000		6 Budget plan 5% pay award. Flat rate + 2% agreed. Addl EH	CP hours	173,713	19,130		
E04	Total Premises Staff	5,089	3,821		Budget plan 5% pay award. Flat rate + 2% agreed		5,500	411		
E05	Total Admin & Clerical Staff	60,393	45,394		Budget plan 5% pay award. Flat rate + 2% agreed		62,352	1,959		
E06	Total Other Staff	0	21 159	#DIV/0!	/ Budget also 50/ annual 51 to 20/		0	0		
E07 E08	Total Other Staff Total Indirect Employee Expenses	28,204	21,158 957	66.92%	6 Budget plan 5% pay award. Flat rate + 2% agreed		28,609 1,335	405 (96)		
5 E09	Total Indirect Employee Expenses Total Staff Development & Training	1,430 4,000	3,517		6 CPD June 24 and Sept/Oct 24		4,000	(96)		
7 E10	Total Supply Teacher Insurance	3,794	3,793	99.98%			3,793	(1)		
	rotar suppry reaction insurance	3,7 54	3,733	22.307	×I		3,733	(-/ [

Monitoring the year-to-date figures

Top tips

- Read the notes and ask for clarification.
- Focus on the year-end forecast figures.
- Focus on the budget areas which will most strongly impact the school's forward planning

Are we looking at the metrics?

Financial Benchmarking Tool on .gov.uk

🅸 GOV.UK

Financial Benchmarking and Insights Tool

Beta This is a new service - your feedback will help us to improve it.

Financial Benchmarking and **Insights Tool**

This service helps schools view and improve their spending. It is replacing the View my financial insights tool and the Schools financial benchmarking service.

Anyone can use it to compare schools, academies or trusts across England, though you will need a DfE Sign-in account to access some parts of the service.

At a school level

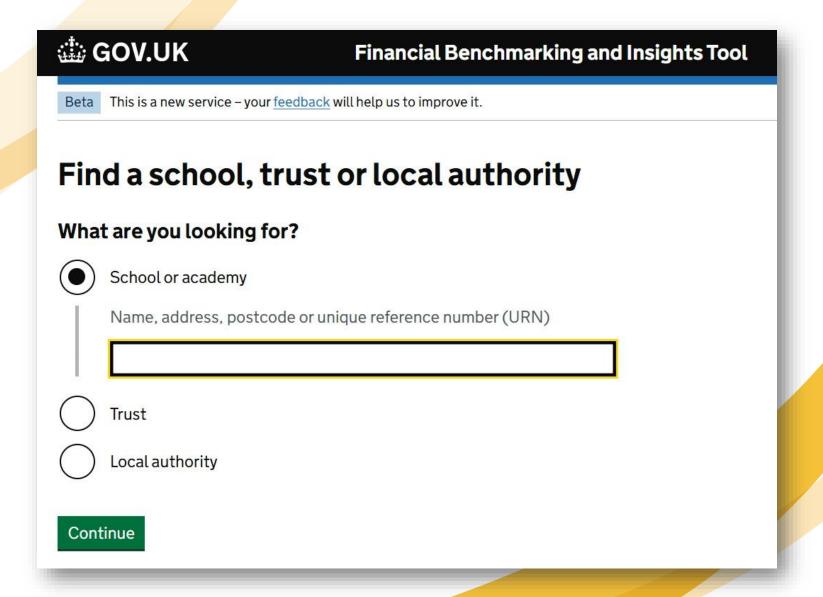
You can:

- see how spending compares with similar schools
- enter your own data to see how it affects the benchmarking position
- plan school curriculum finances
- see tailored commercial recommendations for each school based on data

- New: November 2024
- Some information is open-access (.gov.uk)
- Some parts of the service are accessible to the school via its DfE Sign-in account.

https://financial-benchmarking-and-insights-tool.education.gov.uk/

Financial Benchmarking Tool on .gov.uk



Top page result (random example)

Change school

This school's data covers the financial year April 2023 to March 2024 consistent financial reporting return (CFR).

In year balance

£2,728

Revenue reserve

£22,901

Ofsted rating

Good

School phase

Primary

Spending priorities for this school

Top spending priorities

Educational supplies

High priority Spends £297 per pupil — Spending

is higher than 90% of similar schools.

Utilities

High priority Spends £28 per square metre — Spending is higher than 90% of similar schools.

Red, amber and green (RAG) priority ratings are shown to give an indication of the spending compared to similar schools.

The rating is not an indication of performance. It is used to display if spending is significantly more or less than similar schools. This does not consider any individual spending strategies which might apply.

The ratings are intended for schools and trusts to identify potential areas to help them make informed spending decisions.

Further benchmarking and resources

Benchmarking and planning tools



Benchmark spending

Benchmark spending against similar schools or other schools of your choice.



Curriculum and financial planning

Measure expected curriculum spending and staffing structure.

Requires login



Benchmark pupil and workforce data

Benchmark pupil and workforce data against other schools.

Resources

Find ways to spend less

Use these resources to help reduce your spending.

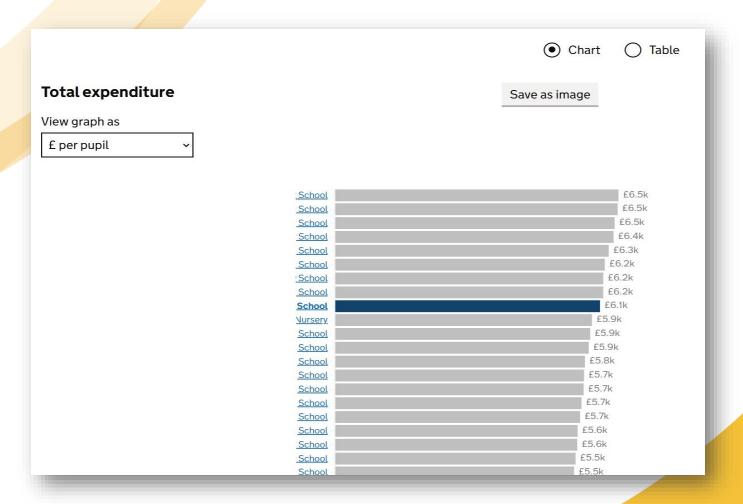
View historic data

View data from previous financial years for this school.

School contact details

View contact details for this school.

An example graph from the open-access part



There are a range of charts / tables available to benchmark the school selected in relation to statistically-similar schools

Interpreting the benchmarking data

Benchmarking is most appropriately used as a starting point for analysis— no two schools will be exactly alike!

The DfE's SFVS checklist guidance (for Q18) advises...

Care should be taken when interpreting comparative income and expenditure data. This information describes the position of a school relative to others — it does not explain why a school is in this position or indicate whether it should be. There may be good reasons for a school to have relatively high or low figures. What is important is to review the differences, investigate the reasons for them and aim to make changes where there are not adequate reasons for spending being out of line in a particular category.

Discharging our accountability

- Minutes of governor meetings
- Finance committee reports at FGB meetings
- Other governor reports e.g. the SEND governor may report on expenditure relating to resourcing strategies & interventions.
- Our school's Pupil Premium Strategy statement
 - 2024-25 to published by 31st December
- Maintained schools in RBWM to submit
 - 6 month year-to-date report (by second Friday of October)
 - 9 month year-to-date report and SFVS (by end of January)
 - Budget plan and 3 year plan (by 31st May)
- Academy trusts see the <u>Academy Trust Handbook</u>

Schools Financial Value Standard



Local authority-maintained schools must submit the SFVS checklist to their local authority annually.

This checklist helps provide assurance that the school is meeting the basic standards necessary to achieve a good level of financial health and resource management.

Local authorities use this information to submit an assurance statement.

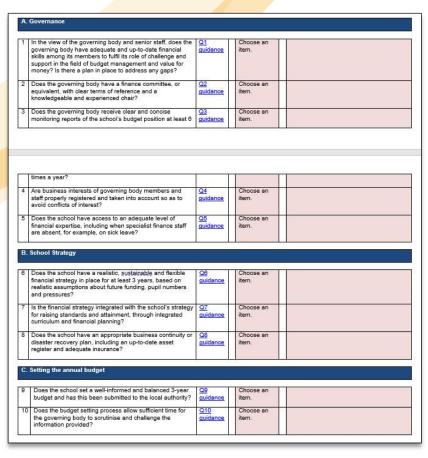
https://www.gov.uk/government/publications/schools-financial-value-standard-sfvs

SFVS checklist and resources

- SFVS checklist (to complete)
- SFVS checklist guidance
- Additional resources includes the skills matrix
- Template for recording related party transactions

As part of the completion of the SFVS, the school leadership team needs to conduct a benchmarking consideration exercise (question 19)

SFVS checklist and resources



The questions are across six areas of resource management:

- A: Governance

- B: School strategy

- C: Setting the annual budget

- D: Staffing

- E: Value for money

- F: Protecting public money

Answer Yes / in Part / No - plus comments/evidence column.

SFVS guidance for each question

			Answer	Comments, evidence and proposed actions
A. C	Governance			
1	Does the governing body have adequate and up-to- date financial skills among its members to fulfil its role of challenge and support in the field of budget management and value for money? Is there a plan in place to address any gaps?	Q1 guidance	Choose an item.	
2	Does the governing body have a finance committee, or equivalent, with clear terms of reference and a knowledgeable and experienced chair?	Q2 guidance	Choose an item.	
3	Does the governing body receive clear and concise monitoring reports of the school's budget	<u>Q3</u>	Choose an	

Each question links to checklist guidance, which includes:

- What this question means
- Good practice
- What to do if things are not right in your school

Outcome of SFVS (actions)

Introduction to the schools financial value standard (SFVS) checklist

The schools financial value standard (SFVS) helps to provide schools with assurance that they are meeting the basic standards necessary to achieve a good level of financial health and resource management.

The SFVS checklist asks a number of questions of governing bodies in six areas of resource management to provide assurance that the school is managing its resources effectively. This can be used to identify possible areas for change to ensure that resources are being used to support high-quality teaching and the best education outcomes for pupils.

The checklist was formerly part of a tool that also contained a dashboard. This is now available on the schools financial benchmarking website. It shows how a school's data compares to thresholds on a range of statistics that have been identified as indicators for good resource management and outcomes, which will help you to complete your checklist.

Outcome of schools financial value standard (SFVS)

1	Summary of agreed action and timetable for report	ing back:
	4	
	<i></i>	
_	Signature:	Click or tap here to enter text.
	Signature.	Click of tap here to enter text.
	(Chair of governing body / management committee)	
İ	Full name of signatory:	Click or tap here to enter text.
	Date SFVS agreed by full governing body /	Click or tap here to enter text.
	nanagement committee:	Click of tap here to enter text.
	The many of the state of the st	
	Date SFVS submitted to local authority for review:	Click or tap here to enter text.
L.		

The GB must agree a summary of time-bound actions - and must monitor these until they are complete

Q19 – consideration of benchmarking

The SFVS checklist guidance (Q19) advises:

On the <u>Financial Benchmarking and Insights Tool</u>, you can find an automated assessment which shows how a school's data compares to thresholds on a range of statistics that have been identified by the [Department of Education] as indicators of good resource management.

 The mechanism for the school leadership to produce a self-assessment dashboard using the school's 24-25 year-end projections has changed – once we have more information, we will let your schools know.

Last year's self assessment dashboard (an example)

	(2	022-23 a	ctual)	(2023-24 projections)				
Spending Assessmentarea	School data	% of <u>exp.</u>	Rating against thresholds	Schooldata	% of <u>exp.</u>	Rating against thresholds		
Teaching staff	£916,790.00	46.4%	Broadly in line with similar schools	£1,003,091.00	44.0%	Broadly in line with similar schools		
Supplystaff	£28,341.00	1.4%	Broadly in line with similar schools	£13,538.00	0.6%	Broadly in line with similar schools		
Education support staff	£450,238.00	22.8%	Highest 10% of similar schools	£482.132.00	21.2%	Highest 20% of similar schools		
Administrative and clerical staff	£102,368.00	5.2%	Broadly in line with similar schools	£104,811.00	4.6%	Broadly in line with similar schools		
Other staff costs	£85,434.00	4.3%	Broadly in line with similar schools	£69,115.00	3.0%	Broadly in line with similar schools		
Premises costs	£76,741.00	3.9%	Broadly in line with similar schools	£228,172.00	10.0%	Highest 10% of similar schools		
Educational supplies	£81,038.00	4.1%	Broadly in line with similar schools	£113,913.00	5.0%	Middle 20% of similar schools		
Energy	£22,343.00	1.1%	Broadly in line with similar schools	£28,823.00	1.3%	Broadly in line with similar schools		

Last year's self assessment dashboard (an example)

School characteristics	(2	022-23 actual)	(2023-24 projections)			
Assessment area	School data	Rating against thresholds	School data	Rating against thresholds		
Average teacher cost	£55,901.83	Broadly in line with similar schools	£56,353.43	Middle 20% of similar schools		
Senior leaders as a percentage of workforce	7.7%	Broadly in line with similar schools	7.7%	Broadly in line with similar schools		
Pupil to teacher ratio	25.79	Highest 10% of similar schools	23.76	Broadly in line with similar schools		
Pupil to adult ratio	10.92	Broadly in line with similar schools	10.85	Broadly in line with similar schools		
Teacher contact ratio (less than 1)		Not available.	0.79	Broadly in line with recommendations		
Predicted percentage pupil number change in 3 -5 ears		Not available.		Not available.		
Average Class size		Not available.	30.00	Broadly in line with similar schools		

Further resources

School Resource Management website:
 https://www.gov.uk/government/collections/schools-financial-health-and-efficiency

Top 10 planning checks for governors

https://www.gov.uk/guidance/school-resource-management-top-10-planning-checks-for-governors

Any questions?